



Replenishment-Aware Space

Increase your operational effectiveness by tearing down the walls between space planning and store replenishment

Market share of traditional grocery retail is shrinking





Linking space & supply chain: The problem

- Traditional planogramming does not ensure sufficient shelf space for direct-to-shelf deliveries
 - Planning based on average historical daily sales and targeted days-of-supply is not sufficiently accurate
- Overflow stock leads to inefficient store operations and out-of-stocks
 - Shelf replenishment between deliveries requires several trips between backroom and sales area
 - Significant risk of out-of-stocks due to products sitting in the backroom







40% of your store workforce is working on receiving and shelving tasks. On DC level typically **60%** of the workforce is tied to order picking.

70% of the time & costs can be attached to order lines. This applies to store shelving as well as dc operations.

70%

We can cut **20%** these costs. Roughly for each 1 billion of turnover this is **10 million**.

20%

This is 70 million for you what you spend on moving units manually in your supply chain

Linking space & supply chain: The solution



Future delivery <u>projections</u> are calculated on product-location-day level using all relevant supply chain data



Store specific planograms are optimized based on the projections



Planograms are published to the stores, adjusted locally - if needed - and implemented. Compliance is checked.



The optimized planograms are <u>used to drive</u> <u>replenishment</u> by considering facings and shelf space



Highlights

- Space and supply planning synchronized via optimizing planograms by using all relevant supply chain data
- Robust feedback and compliance loop by distributing planograms electronically
- Maximized store efficiency by using the intelligent space-aware replenishment models
- Supports **direct-to-shelf deliveries** by exploiting forecast and planning information from the supply chain

Typical starting point: "One size fits all" planograms

The graphs show sales for the same product in two stores



Store B

Both have the same number of facings (2pcs) and same shelf space (16 pcs)

- Store A has too little space and gets very frequent deliveries and risks shelf space breaches and out-of-stocks
- Store B has allocated way too much space for the product



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Store-specific optimized planograms take store-specific demand patterns into consideration



Optimized store specific



Optimized store specific

Original planogram

Replenishment with optimized planograms

Store B

The graphs show sales for the same product in two stores





With old planograms

- Store A has shelf space breaches and out of stocks
- Store B has more products that can fit in to the shelf although, the product has marginal sales
- Sales
- Store balance with old planogram
- Shelf space in old planogram
- Store balance with new planogram
- Shelf space in new planogram



Deliveries (current & projected)

The graphs show deliveries for the same product in two stores



With the optimized planograms

- Store A has more space allocated to the product, leading to a bigger delivery quantities and reduction in delivery lines
- Store B has less space allocated to the product, freeing up space for items that perform better.
- Sales
- Current deliveries
 - Target deliveries with optimized planograms
- Shelf space in old planogram
- Shelf space in new planogram



Case: Products that sell more get more inventory

The graphs show sales for two products from personal hygiene category in the same store



Product B

Replenishment-Aware Space optimization

- Both of the products have a lot of space which is not utilized
- Product A has more extra space than product B
- Space is taken away from A and given to B
- Both products can be replenished less often and the space can be utilized better

- Sales
- Current deliveries
- Target deliveries with optimized planograms
- Shelf space in old planogram
- Shelf space in new planogram



Product A

Case: Products that sell more get fewer but larger deliveries

The graphs show deliveries for two products from personal hygiene category in the same store



Product B

Replenishment-Aware Space optimization

- Product A is replenished only once compared to 4 times earlier ٠
- Product B is replenished three times compared to 10 earlier

Sales

Current deliveries

Target deliveries with optimized planograms

- Shelf space in old planogram
- Shelf space in new planogram



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Optimization of store-specific planograms to address limited order picking capacity at the DC

- 30 % decrease in store order lines to distribution center in pilot
- 25 % reduction in deliveries not fitting on store shelves
- Significant savings in order picking and in-store work
- Total impact after roll-out estimated to be several millions annually



Jula offers its customers a wide range of DIY and recreational products. It has almost 100 big box stores in Sweden, Norway and Poland.